

*N.B. The English text is an unofficial translation of the Swedish original and in case of any discrepancies between the Swedish text and the English translation the Swedish text shall prevail*

## **DISCLOSURE DOCUMENT REGARDING RIGHTS ISSUE IN IMPACT COATINGS AB (PUBL)**

### **Issuer information**

Impact Coatings AB (publ) ("**Impact Coatings**" or the "**Company**", and regarding the group in which Impact Coatings is the parent company the "**Group**") is a Swedish public limited liability company that was established in Sweden on July 3, 1997, and registered with the Swedish Companies Registration Office on August 27, 1997. The Company is governed by, and operates in accordance with, the Swedish Companies Act (2005:551). The Board of Directors is based in Linköping, Sweden. The Company's registration number is 556544-5318 and the Company's LEI code is 549300FYU5MJQU32ZU47. The address to the Company's website is <https://www.impactcoatings.com>.

### **The Board of Directors' declaration of responsibility**

The Board of Directors of Impact Coatings is solely responsible for the content of this disclosure document (the "**Disclosure Document**"). To the best of the Board of Directors' knowledge, the information provided in this Disclosure Document is accurate and no information that could affect its content has been omitted.

### **Competent authority**

The Disclosure Document does not constitute a prospectus within the meaning of Regulation (EU) 2017/1129 of the European Parliament and of the Council of June 14, 2017, on the prospectus to be published when securities are offered to the public or admitted to trading on a regulated market, and repealing Directive 2003/71/EC, as amended (the "**Prospectus Regulation**"). The Disclosure Document has been prepared in accordance with Article 1.4 db of the Prospectus Regulation and designed in accordance with the requirements of Annex IX of the Prospectus Regulation. The Swedish Financial Supervisory Authority, as the nationally competent authority, has not approved or reviewed the Disclosure Document. Each investor is encouraged to make their own assessment of whether it is appropriate to invest in the Company. Swedish law applies to the Disclosure Document and the offer described herein. Disputes arising from the Disclosure Document and related legal matters shall be exclusively settled by Swedish courts, with the Stockholm District Court as the first instance.

### **Compliance with reporting obligations and disclosed information**

The Board of Impact Coatings hereby certifies that the Company has continuously complied with its reporting obligations and the obligation to disclose information throughout the period when the Company's securities have been admitted to trading, including under Directive 2004/109/EC, where applicable, Regulation (EU) No 596/2014 and, where applicable, Delegated Regulation (EU) 2017/565. The Board hereby confirms that, at the time of the offer, the Company has not delayed the disclosure of insider information in accordance with Regulation (EU) No 596/2014. The mandatory information that the Company discloses in accordance with the obligations to continuously disclose information, as well as the latest prospectus that Impact Coatings has published, is available and can be obtained on the Company's website, <https://www.impactcoatings.com>.

### **Background and reasons**

On October 21, 2025, the Board of Directors of Impact Coatings resolved on a new issue of shares with preferential rights for existing shareholders of approximately SEK 87.5 million before deduction of transaction costs, conditional upon approval by the Extraordinary General Meeting (the "**Rights Issue**").

On November 14, 2025, the Extraordinary General Meeting resolved to approve the Board of Directors' resolution on the Rights Issue.

Impact Coatings has, since its founding in 1997, developed into an innovator and reliable partner offering advanced coating materials, processes and machines to a global customer base. The Company's unique combination of expertise, coating services, and versatile PVD coating equipment offers customers a platform that takes coating solutions from development to volume production. With an installed base of some 50 coating systems, the Company has a loyal existing customer base and generates revenue from prototyping, coating services, system sales, and aftermarket products/services. During 2024 and 2025, the Company has won 39 new revenue-generating customers.

Following strong system sales in 2023 and 2024, this year has seen customers postponing capital investment decisions, resulting in weak system sales across application areas. Robust demand for coating services, however, as well as a strong pipeline of potential orders from new and existing customers, suggest underlying demand for the Company's solutions remains strong. The commercial weakness of green hydrogen for mobility applications,

especially passenger vehicles, has negatively affected Impact Coatings and its global peer companies since 2021. The Company is therefore pivoting its strategy to address a broader set of economically viable application areas and customer groups. The Company is experiencing commercial demand for advanced coatings essential for the performance and durability of SOFC power generation systems, often powered by natural gas and aimed at accelerating time-to-launch of AI data centers. The Company's expertise and offerings address other applications in the energy sector including PEM electrolysis and fuel cells, as well as industrial coating applications in electronics, semiconductors, military/defense, and luxury goods.

To adapt the cost base to the current market and lower its break-even point, Impact Coatings has implemented significant headcount reductions and operational efficiency improvements, with continuing measures targeting working capital management and machine bill of materials (COGS). Based on the savings already realized, the Company estimates that it would reach a positive EBITDA at the same sales level and mix as in 2024, and with additional planned cost reductions, also a positive EBIT.

The Rights Issue will provide Impact Coatings with capital to bridge a period of customers' temporary capital spending delays while also fueling growth in high-potential application areas such as SOFC power generation for data centers. The Company sees significant opportunities to broaden its product portfolio and improve its supply chain for system manufacturing and assembly; both initiatives will require capital but build upon the Company's robust strengths and expertise. The Company intends to achieve sustained profitability through a combination of revenue growth and continued improvements to the cost base and operational efficiencies.

### Use of proceeds

A fully subscribed Rights Issue will provide the Company with approximately SEK 87.5 million before transaction costs, estimated at approximately SEK 6.8 million. The Company's liquidity forecast of cash flows and available liquid assets (including precious metal stocks) indicates that the working capital deficit amounts to approximately SEK 40 million over the next twelve months. Given the Company's current business plan and considering the abovementioned background, the Company will use the net proceeds for the following purposes listed below in order of priority:

- (i) Industrialization of ongoing customer-driven development within SOFC/SOEC and Iridium reduction/substitution, approximately 30 percent.
- (ii) Development of new applications and market opportunities within semiconductors, defense, heat exchangers, and industrial R&D, approximately 30 percent.
- (iii) Strengthening of supply chain and machine production, including local sourcing and assembly near key customer markets, approximately 20 percent.
- (iv) Working capital and general corporate purposes, including repayment of a working capital loan coupled to customs deposits in the amount of SEK 5 million due on 31 January 2026 (unless extended), approximately 20 percent.

### Subscription commitments

Impact Coatings has received subscription commitments according to the table below from existing shareholders and members of the Board of Directors and management, which in total amount to approximately SEK 2.4 million, corresponding to approximately 2.7 percent of the Rights Issue. No fee is paid for submitted subscription commitments. The subscription commitments are not secured through bank guarantees, restricted funds, pledged assets, or similar arrangements.

Subscriber	Subscription commitment (SEK)
Mark Shay (MHS Capital AB), chair of the board	1 000 000
Roland Fischer, board member	1 000 000
Jonas Nilsson, CEO	300 000
Christian Sahlén, board member	46 554
Lena Åberg, CFO	3 999
<b>Total</b>	<b>2 350 553</b>

### Terms and conditions

Event

Date

Record date for the right to receive subscription rights

November 19, 2025

Trading in subscription rights on First North GM Sweden, ticker IMPC TR	November 21 – December 2, 2025
Subscription period	November 21 – December 5, 2025
Trading in paid subscribed shares (BTA) on First North GM Sweden, ticker IMPC BTA	November 21 – December 17, 2025
Estimated day for announcement of the preliminary outcome in the Rights Issue	December 5, 2025

### *Preferential rights*

Those who are registered as shareholders in Impact Coatings in the share register kept by Euroclear Sweden AB ("**Euroclear Sweden**") on the record date will receive one (1) subscription right for each share held in the Company. Three (3) subscription rights entitle the holder to subscribe for two (2) new shares in the Company.

Only entire new shares can be subscribed for (no fractions).

Shareholders who choose not to participate in the Rights Issue will have their ownership diluted by up to 40.0 percent, but have the possibility to partly financially compensate for the dilution effect by selling their subscription rights. In the event of a transfer of subscription rights, the preferential right is transferred to the new holder of the subscription rights.

### *Subscription price*

The subscription price is SEK 1.50 per new share. No commission will be charged.

### *Subscription of shares*

For shareholders with holdings in custody accounts with banks or other nominees who wish to subscribe for new shares with subscription rights, subscription for shares must be made in accordance with instructions from their nominee(s). The last day for subscription or sale of subscription rights may deviate from the above-stated subscription period or trading period. For shareholders with holdings in custody accounts, and other investors with custody accounts, with banks or other nominees, who wish to apply for subscription for new shares without subscription rights, applications to subscribe must be made to the respective nominee(s) in accordance with their instructions.

Directly registered shareholders, who are registered in the shareholder register kept by Euroclear Sweden on behalf of Impact Coatings on the record date, will be sent an issue statement with an attached payment slip. Subscription for new shares is, in accordance with the issue statement, made through cash payment by using the attached payment slip. If a different number of subscription rights other than those stated on the preprinted issue statement is being exercised to subscribe for new shares, subscription shall instead be made via Nordic Issuing AB's ("**Nordic Issuing**") platform at <https://minasidor.nordic-issuing.se/> and used as the basis for subscription with cash payment. Incomplete or incorrectly filled out subscription forms may be disregarded. Subscriptions are binding.

Subscription for new shares should be made during the subscription period. Applications to subscribe for shares without preferential rights shall be made via Nordic Issuing's platform at <https://minasidor.nordic-issuing.se/> during the period set out above. Shares subscribed for without exercise of subscription rights shall be paid no later than two (2) banking days after notice of allotment has been sent to the subscriber. Impact Coatings Board of Directors has the right to extend the period during which subscription and payment can take place on one or more occasions. Any extension of the subscription period will be announced by a press release, at the latest on December 5, 2025.

Shareholders whose holdings are registered in the name of a nominee must notify their nominee of their subscription without preferential rights in accordance with the nominee's procedures. In order to be able to invoke subsidiary preferential rights, it is required that the subscription is carried out via the nominee as there is otherwise no possibility to identify a specific subscriber who has subscribed for shares both with and without the support of subscription rights.

Note that holders of accounts with specific rules for securities transactions, such as Investment Savings Accounts (ISK) or endowment insurance accounts (KF), must verify with their bank or nominee whether participation in the offer is permitted. Applications should then be made in coordination with the custodian managing the account.

### *Subscriptions Amounting to or Exceeding EUR 15,000*

If a subscription amounts to or exceeds EUR 15,000, an anti-money laundering form must be completed and submitted to Nordic Issuing in accordance with the Swedish Act (2017:630) on measures against money laundering

and terrorist financing. Note that Nordic Issuing cannot deliver securities, even if payment has been received, until the money laundering control has been completed.

*Shareholders residing abroad*

Shareholders residing outside Sweden (excluding shareholders residing in the United States, Australia, Belarus, Canada, Hong Kong, Japan, New Zealand, Russia, Singapore, South Africa, or any other jurisdiction where participation would require a prospectus, registration, or other regulatory measures) who are entitled to subscribe for shares in the Rights Issue may contact Nordic Issuing by phone for information regarding subscription and payment.

Due to securities legislation restrictions, no subscription rights will be offered to holders with registered addresses in any of the aforementioned jurisdictions, and no offer to subscribe for shares in the Company is directed to shareholders in such countries.

*Information regarding NID number and LEI code*

The National ID (NID) or National Client Identifier (NCI) is a global identification code for individuals. According to Directive 2014/65/EU ("MiFID II"), all individuals have, since January 3, 2018, been assigned a NID number, which must be provided to perform a securities transaction. If such a number is not provided, Nordic Issuing may be prevented from carrying out the transaction.

If you only have Swedish citizenship, your NID number consists of 'SE' followed by your personal identity number. If you have multiple or non-Swedish citizenship(s), your NID may be of another format. For more information on how to obtain a NID, contact your bank. Ensure that you have your NID number ready in advance, as it must be provided on the application form.

The Legal Entity Identifier (LEI) is a global identification code for legal entities. Under MiFID II, all legal entities must have a LEI code as of January 3, 2018, in order to conduct securities transactions. Without such a code, Nordic Issuing is not permitted to execute the transaction.

**Investors should note that subscription of new shares, with or without subscription rights, is irrevocable and there is no right of cancellation or right to change a subscription of new shares.**

*Trading with subscription rights*

Trading in subscription rights will take place on First North GM Sweden during the period from November 21, 2025, until December 2, 2025, under the ticker IMPC. The ISIN code for the subscription rights is SE0026841991.

To ensure that the value of the subscription rights is not lost, the holder must either exercise the received subscription rights and subscribe for new shares no later than December 5, 2025, or sell the subscription rights not exercised for subscription of new shares no later than December 2, 2025. Subscription rights neither exercised for subscription of new shares, nor sold, will expire without value and the holder will not receive any compensation. The expired subscription rights will be removed from VP accounts without any notification.

*Paid subscribed shares (BTAs)*

BTAs will be registered to the subscriber's securities account after subscription and payment for new shares by exercise of subscription rights. Subscribers with custody accounts with nominees will receive BTAs in accordance with their bank's or other nominee's procedures. After the Rights Issue has been registered with the Swedish Companies Registration Office, which is expected to take place around December 18, 2025, BTAs will be converted into new shares, without any notice from Euroclear Sweden. The new shares are expected to be delivered around December 29, 2025. The ISIN code for BTAs is SE0026842007.

*Allotment of new shares subscribed for without subscription rights*

If not all of the shares are subscribed for by exercise of subscription rights, the Board of Directors shall resolve on allotment of shares subscribed for without exercise of subscription rights, within the maximum amount of the Rights Issue, whereby allotment of shares firstly shall be made to those who have also subscribed for shares by exercising subscription rights, regardless of whether they were registered as shareholders on the record date or not, and in the event of over-subscription, pro rata in relation to the number of subscription rights exercised, and, to the extent this is not possible, by drawing of lots. Secondly, allotment of shares shall be made to those who have subscribed for shares without exercising subscription rights, and in the event of over-subscription, pro rata in relation to the amount subscribed for, and should this not be possible, by drawing of lots.

Notification of any allotment for new shares subscribed for without the support of subscription rights made via a nominee shall be received in accordance with the procedures of the respective bank or other nominee.

As a confirmation of the allotment of new shares subscribed for without subscription rights, a settlement note will be sent to any investor subscribing via Nordic Issuing on or around December 9, 2025. Notification will only be sent

to those that have been allotted shares. The expected settlement date for shares subscribed for without subscription rights is around December 11, 2025, and the payment for the allotted shares is to be made in accordance with instructions on the settlement note. If payment is not made in time the shares may be transferred to others. In the event that the selling price is lower than the subscription price at the time of such transfer, the one who was first allotted the shares will be liable to pay all or part of the difference.

#### *Characteristics of the securities and listing of the new shares*

The shares in Impact Coatings are listed for trading on First North GM Sweden. The shares are trading under the ticker IMPC and the ISIN code for the share is SE0001279142. The Rights Issue comprises a maximum of 58,324,474 new shares. Upon full subscription of the Rights Issue the total number of shares in the Company will increase from 87,486,713 to 145,811,187. The share capital will be increased by a maximum of SEK 7,290,559.250, from SEK 10,935,839.125 to SEK 18,226,398.375. Once the Swedish Companies Registration Office has registered the new shares, these will also be listed on First North GM Sweden. Trading in the new shares subscribed for with subscription rights is expected to start around December 29, 2025, provided that registration has taken place. Trading in the new shares subscribed for without subscription rights is expected to start around December 29, 2025, provided that registration with the Swedish Companies Registration Office has taken place.

#### *Right to dividends*

The new shares confer right to dividends for the first time on the record date for the first dividend distribution which occurs after the shares have been registered in the share register kept by Euroclear Sweden and the Rights Issue has been registered with the Swedish Companies Registration Office.

#### *Other information*

Nordic Issuing's receipt and processing of application forms and subscription payments in the Rights Issue are being carried out on behalf of Impact Coatings. This means that no customer relationship arises between the subscriber and Nordic Issuing merely by the fact that Nordic Issuing receives and processes application forms and subscription payments.

If an excessive amount has been paid for subscribed shares, Nordic Issuing will arrange for the excess amount to be refunded. In such cases, Nordic Issuing will contact the subscriber for bank account details for the refund. No interest will be paid on excess amounts. Late payments below SEK 100 will be refunded only upon request.

#### *Information on processing of personal data*

Nordic Issuing is the party responsible (data controller) for processing the personal data that you provide on the application form or that is otherwise registered in connection with the application. Detailed information on how Nordic Issuing's processing of personal data and your rights in connection with this process is available at <https://nordic-issuing.se/om-oss/integritetspolicy/>.

#### *FDI*

The Company assesses that it conducts protected activities according to the Act (2023:560) on the Review of Foreign Direct Investments. Consequently, an investment in shares in the Rights Issue (other than by exercising preferential rights), which results in an investor acquiring a shareholding corresponding to or exceeding a threshold of 10, 20, 30, 50, 65, or 90 percent or more of the total number of votes in the Company after the completion of the Rights Issue, must be reported to the Inspectorate for Strategic Products ("ISP") before the investment and, if applicable, the corresponding authority in accordance with legislation in another jurisdiction and cannot be completed until ISP and, if applicable, another corresponding authority in another jurisdiction, have left the notification without action or approved the investment.

#### *Important information on taxation*

The tax legislation in the investor's home country and in Sweden may affect any income received from shares in Impact Coatings.

The taxation of any dividend, as well as capital gains taxation and rules concerning capital losses in connection with the disposal of securities, depends on the shareholder's particular circumstances. Special tax rules apply to certain categories of taxpayers and certain types of investment forms. Shareholders without tax residency in Sweden are normally subject to Swedish coupon tax. Each holder of shares and subscription rights should therefore consult a tax advisor for information on the specific implications that may arise in an individual case, including the application and effect of foreign tax rules and tax treaties.

#### **Risk factors**

An investment in shares is associated with risk. Before making an investment decision, it is important to carefully analyze the risk factors that are considered relevant for Impact Coatings and the share's future development. The risk factors listed below are limited to risks that Impact Coatings, as of the date of the publication of the Disclosure



Document, deems significant and specific to Impact Coatings. When investors make an investment decision, they must rely on their own assessment of the Company and the terms of the Rights Issue, including the current circumstances and risks. Before making an investment decision, potential investors should seek their own professional advisors and carefully evaluate and consider the investment decision.

***Risks related to the Company, its operations and the market******Commercial and operational risks***

Impact Coatings operates in competitive and expansive global markets, which requires an agile organization to meet new customer needs and behaviors. The Company's primary market is found in the energy sector, where Impact Coatings today supplies coating solutions for the manufacturing of critical components in various types of fuel cells and electrolyzers. Fuel cells are used to produce electricity from hydrogen, but also from other fuels, a technology for electrification of society and for energy security. Electrolyzers are used for the production of hydrogen from electricity and water. When the electricity comes from renewable sources the produced hydrogen is denoted "green hydrogen". Impact Coatings also supplies coating solutions for metallization of plastic components for the automotive and electronics industries, as well as coating solutions for luxury goods.

China is leading the implementation of a hydrogen-electric energy system, e.g., leading the global roll-out of hydrogen-electric vehicles. The country in recent years has surpassed two other leading implementers of fuel cell technology, South Korea and Japan. Europe has identified hydrogen as one of the solutions aimed at phasing out the EU's dependency on energy imports from Russia, for example described by the REPowerEU plan that the European Commission presented in May 2022, following Russia's invasion of Ukraine. Likewise, the US under the Biden administration invested aggressively in the production of green hydrogen. The current US administration is more restrictive but continues to subsidize projects for fossil-free hydrogen production and the use of fuel cells. The Paris Agreement aims to halve CO<sub>2</sub> emissions by 2030 and reach CO<sub>2</sub> neutrality by 2050. In the area of cleantech, actors are challenged to lower their production costs, e.g., to make green hydrogen competitive and allow the widest possible use of a hydrogen-electric energy system.

Impact Coatings develops physical vapor deposition (PVD) technology and offers PVD expertise, builds and sells PVD coating systems, and offers coating services. The Company is headquartered in Linköping, Sweden, where the production of PVD coating systems as well as coating services has been expanded with new larger premises in 2024. The Chinese fuel cell market development and interest from customers motivated the establishment of a subsidiary in China in 2022 to meet the market's needs for coating services, as well as the supply and support of PVD machines. The Company is also looking at expanding the coating services business to the US, primarily to support an expanding American electrolyzers market.

The Chinese government promotes and subsidizes the development of a hydrogen-based energy system, and the country to a large extent executes on its hydrogen roadmap, leading to the establishment of a value chain for the manufacturing of fuel cell components, fuel cell systems, and primarily commercial heavy-duty fuel cell vehicles. Outside China, despite aggressive growth forecasts, fuel cell markets are still mainly in a development stage where the value chain is being designed and technology solutions are being evaluated, which contributes to many companies waiting to make capital investments. A fuel cell application that is growing fast is solid-oxide fuel cells (SOFCs) for stationary applications, often fueled with natural gas. SOFCs can, e.g., be used for off-grid power for households and for data centers. It is also used for energy security in countries with limited internal power resources, such as South Korea and Japan. In North America and Europe the focus is today more on electrolyzers and the production of green hydrogen, although some fuel cell applications are being developed and industrialized, including in automotive, aerospace and defense industries.

There is a risk that the Company's investments will not correspond to market demand, which would lead to investment costs that cannot be recovered through increased income. Fuel cell electric vehicles are still sold in small volumes and have a slower market introduction compared to battery electric vehicles, also for heavy-duty commercial vehicles. There is a risk that the major commercial impact of the hydrogen and fuel cell technology is delayed due to factors beyond Impact Coatings' control or not received by society in the manner predicted, which may reduce or delay the Company's commercial potential and lead to increased costs (see also the risk factor "*Supplier risks and interruptions in production chains*" and the risk factor "*Customer risks*").

Expected growth in the area may also lead to more and larger players entering the market. More and larger players and new technology lead to increased competition, which risks price pressure and technology shifts that affect Impact Coatings' margins and affect earnings negatively. Impact Coatings' second main focus area, metallization on plastic, is already a competitive and partly price-pressured market, which can make sales to current and potential customers difficult. The area is expected to increase significantly, which may lead to the establishment of new players in the market. Increased competition may lead to the Company not being able to take advantage of the

growing market. Furthermore, there is a risk that Impact Coatings will not be able to offer the market competitive products or services in the future, which would imply lower revenues and negatively affect the Company's earnings.

#### *Customer risks*

Impact Coatings' sales are primarily driven by coating systems, each with high economic value, resulting in irregular order and revenue patterns. Revenue is typically recognized upon delivery after factory acceptance tests, causing quarterly fluctuations and at times no pending system orders.

The service business, above all coating services, provides more continuous revenue but also fluctuates due to varying production volumes from key fuel cell and electrolyzer customers.

The Company's growth is largely dependent on sales to new customers in all business areas. The Company's existing base of system customers is relatively small, while the customer base for coating services is expanding. Lack of system orders could have a negative impact on Impact Coatings' revenue and liquidity.

In recent years the Company has placed a greater focus on service operations to generate a flow of income that is more even, for example, the opening of a Coating Services Center in China and through aftermarket services. There is a risk that the sales of the service business will not meet expectations even if large investments are made in the service business, which would risk causing a loss of income and increased debt due to the investments.

Although there is great interest in the cleantech market and there are increasingly high demands on a political level for an accelerated transition towards a fossil-free and sustainable energy system, there is a risk that the deteriorating financial stability due to the uncertain global situation, the ongoing war in Europe and other macroeconomic factors beyond the Company's control in the countries where Impact Coatings' customers operate, slows down the ability to invest in the development of hydrogen and fuel cell technology. Therefore, impaired investment opportunities can make it more difficult to obtain new customers. It could have a material adverse effect on Impact Coatings' earnings if Impact Coatings is unable to retain customers or acquire new customers and broaden its existing customer base in its main markets Europe, China, US and South Korea. Additionally, the macroeconomic factors can lead to suspended payments with regard to the Company's existing customers, which can have a negative impact on the Company's liquidity and earnings (see further under the risk factor "*Credit risks*" under the section "*Financial risks*").

#### *Technical development*

Impact Coatings operates in a dynamic market with constant technological development and new entrants. The fuel cell and hydrogen market is growing due to the green transition and strong cleantech interest, especially in Europe, China, South Korea, and the US.

Success depends on suppliers and customers recognizing the value of Impact Coatings' coating expertise, service offering, and production technology to achieve expected sales volumes. Impact Coatings' products and services need to be continuously developed and adapted to new technologies in each segment to remain competitive. As the market evolves and competitors emerge, there is a risk of alternative technologies and lower prices from players with more effective marketing and sales strategies. Competitors offer other coating solutions for fuel cell metal plates, and some fuel cell types require no coating at all. If Impact Coatings cannot through reduced costs, increased sales volumes, higher prices for other products and components or other products and components related to the Company's operations or other revenue streams meet future reduced prices on the market, or if Impact Coatings fails to meet the market's expectations on the technological development (i.e. if new technology is not implemented in time and that the Group's product or service offering is therefore not adapted within the time required to maintain competitiveness on the market), it can significantly affect the Company's operations, earnings and financial position through reduced sales and reduced revenues. Additionally, to adapt Impact Coatings to the changing competitive situation there is a risk that costly investments, price reductions or restructuring will need to be carried out.

#### *Supplier risks and interruptions in production chains*

Impact Coatings is a relatively small company within its industry and the Company's supplier base is not diversified, which is why the Company is dependent on a few suppliers to secure its production in the short term. If the agreement with a critical supplier were to be terminated prematurely or renegotiated on less favorable terms for the Company, or in the event of a bankruptcy or extensive operational disruption at a critical supplier, or the event of the effect of other external factors such as the consequences of the ongoing war in Ukraine, there is a risk of disruptions in production and that the capacity to deliver may be adversely affected if Impact Coatings cannot replace the supplier at commercially acceptable prices and within a reasonable time. Material and component shortages at the Company's suppliers can also have an effect on the Company's lead times for building and delivering coating systems. If the Company does not succeed in obtaining components on time, it may lead to extended delivery times, increased costs, and subsequently loss of income due to reduced sales. Additionally, it

can lead to deteriorated customer relations, which would significantly negatively affect both the Company's profitability and reputation. Component shortages may also affect the Company's customers and result in delays in their production and delays for new projects, which may indirectly affect the Company's sales of both coating systems and coating services.

#### *The Company's key person dependency*

The Company's key persons possess significant competence, expertise, and extensive experience that are crucial for Impact Coatings' operations. In the labor market, there is a competition of engineers, technicians, production personnel, and other categories of employees that are significant to Impact Coatings' operations. If Impact Coatings fails to retain key persons, who possess detailed knowledge of the Company's technology and market, or if Impact Coatings fails to attract new employees to the extent required for continued expansion in a competitive market, it could risk delaying or causing interruptions in development projects and commercialization of the Company's products and services.

Impact Coatings' ability to retain and attract highly qualified employees is crucial for the Company's development and success. If materialized the Company assesses that the risk, especially if several key persons leave the Company during the same period and the Company fails to attract new employees, would have an adverse impact on Impact Coatings' operations and entail reduced revenues and increased personnel costs as a result of increased recruitment costs, which would entail a negative impact on the Company's earnings and financial position.

The Company has implemented cost-saving measures with personnel reductions in 2025, which result in less redundancy for key personnel than before the cost-saving measures.

#### *IT- and information safety risks*

Digitization increases demand on protecting information and maintaining stable IT operations. A functioning IT environment is essential for efficient operations and development. Disruptions may affect product and service development, delivery capacity, and thereby operations, earnings, and financial position.

Impact Coatings' business is also dependent on protecting significant know-how and other trade secrets, which cannot receive intellectual property protection. It also involves handling employee and end-user data. Cybercrime activity has increased significantly, with threats such as system intrusions, malware, and AI-driven attacks becoming more sophisticated and frequent. Despite existing security measures, there is a risk that the Company's security measures for its IT systems and other security procedures are not sufficiently effective in preventing illegal intrusions or that personal data or information protected for other reasons are exposed through activities such as system intrusion, virus spreading and other forms of cybercrime. Such activities can also involve disruptions in the product or service development, cause system errors and interruptions in operations as well as damage technical equipment at the Company and its customers. In addition to the financial impact through a deteriorated market position and disruptions in product or service development, the Company assesses that the risk, if realized, could damage Impact Coatings' reputation and result in the Company being liable for damages, which would increase costs and reduce revenues as well as have a negative impact on the Company's earnings.

#### **Regulatory risks**

##### *Protection of technical solutions*

A possible infringement of a third party's intellectual property rights may negatively affect Impact Coatings from a commercial perspective and have a negative impact on the Company's reputation and operations. Impact Coatings holds patents for, *inter alia*, MAXPHASE coating for fuel cells, design, and function of the Company's coating systems. There is a risk that the Company will not obtain patents or be able to protect obtained patents in the geographic markets where Impact Coatings intends to operate, but speed in innovation and technological advancement is also necessary, as patents in themselves do not provide full protection for Impact Coatings' technical solutions. The Company also possesses material trade secrets regarding technology that are not patented and that are protected against intrusion by confidentiality. Therefore, the combination of intellectual property protection through patents and confidentiality of the Company's non-patented technology is essential for Impact Coatings to be able to maintain its competitive and market position and to create opportunities for future revenue. Theft of intellectual property rights and trade secrets could result in a significant loss of Impact Coatings' competitive advantage. Furthermore, there is a risk that disputes over intellectual property rights arise. Disputes may arise partly in connection with third parties being considered to be infringing the Company's intellectual property rights, and partly as a result of third parties claiming that the Company is infringing the rights of others, which may entail significant costs for the Company and affect its earnings and financial position.



*Internal control*

The Board of Directors annually approves policies and attestation instructions. If Impact Coatings lacks adequate procedures for corporate governance and internal controls, or such procedures are not properly applied, due to errors, omissions, or mistakes, there is a risk of unreliable financial reporting, failure to meet disclosure obligations, and inability to prevent fraud or misuse of resources. Major organizational changes may temporarily increase the risk of errors in internal control. Inadequate and ineffective corporate governance or internal control as well as fraud attempts directed at Impact Coatings can cause damage in the form of, for example, incorrect expenses, corrections of disclosed information, and reputation impairment, which risks damaging the public's and the capital market's trust in Impact Coatings and can entail a significantly adverse impact on the Company's operations and financial position.

**Financial risks***Liquidity*

Liquidity risk is defined as the risk that Impact Coatings cannot meet its short-term debt obligations. A large part of the Company's sales typically consists of coating systems where each individual system has a high economic value and irregular order flow. Revenue is typically recognized upon delivery after factory acceptance tests, causing quarterly fluctuations. The Company has historically shown negative cash flow due to high personnel and development costs, and capital tied up in production relative to operating income. As of September 30, 2025, Impact Coatings' liquidity reserve, the sum of the available treasury, amounted to SEK 10,242,554.

*Financing and refinancing risk*

The financing risk is defined as the risk that Impact Coatings cannot finance the Group's operations at any time, or that it can only be done at significantly higher costs. Impact Coatings is in a build-up phase and has between the years 2007 and 2024 carried out nine (9) share issues. Before the Company reaches stable profitability and positive cash flow, future investments may require additional capital in the coming years to enable the continued expansion of the business. As of the date of the Disclosure Document, Impact Coatings has SEK 1.1 million in long-term liabilities. If the raise of capital in the coming years cannot take place through the issue of shares or other securities, the Company may have to seek external financing. Impact Coatings' access to capital is affected by a number of factors, including disruptions and uncertainties in the capital and credit markets as well as general access to loan financing, as well as Impact Coatings' creditworthiness and credit capacity, which may limit access to the capital the Company needs. There is a risk that capital cannot be obtained when the need arises or that it cannot be obtained on favorable terms for the Company or its shareholders. If in the above-mentioned situations, Impact Coatings is unable to obtain the necessary financing on terms that are favorable to the Company or any financing at all, the Company may be forced to conduct the development of the business and the marketing of products at a slower pace than desired. This, in turn, may lead to delayed or non-commercialization of the Company's products as well as delayed, or lack of, revenue, which may have an adverse impact on Impact Coatings' earnings, financial position, and ability to conduct operations.

*Commodity risks and inflation*

Within Impact Coatings, commodity risks arise partly in the goods for resale that Impact Coatings buys and partly in operational overheads. Additionally, the Company has introduced noble metal coating services in electrolysis. Rising commodity prices due to increased growth and strong demand combined with low supply, or other external factors beyond Impact Coatings' control, may result in higher purchasing costs or overheads. Russia's invasion of Ukraine and the increased tension in regions such as the Middle East are examples of such external factors that could have a significant adverse impact on the commodity market in the form of price increases. Rising commodity prices could have an adverse impact on Impact Coatings' earnings if the Company is unable to offset this through corresponding price increases. Inflation has been high for several years, partly due to rising raw material and energy prices as a consequence of the war in Ukraine and increased tensions in regions such as the Middle East. However, inflation began to decline starting in 2024. The Company is subject to risks of high inflation, for example, inflation of salary costs as well as other material costs. There is a risk that costs due to inflation increase faster than the Company's earning capacity, which would have an adverse impact on the Company's profitability and growth, particularly in the event of a prolonged and severe recession.

*Credit risks*

Credit risks refer to the risk that a counterparty is unable to fulfill its contractual obligations towards Impact Coatings and credit risks and credit losses are mainly attributable to trade receivables. There is a risk that Impact Coatings does not receive payment from its customers or that such payments are significantly delayed. As of September 30, 2025, trade receivables amounted to a total of approximately SEK 10.8 million. As of September 30, 2025, the provision for expected credit losses amounted to SEK 0.

If Impact Coatings does not receive payment from its customers due to insolvency, credit losses could arise which could have an adverse impact on Impact Coatings' earnings and financial position. Significantly delayed payments

could also have an impact on liquidity and cash flow, which could also have an adverse impact on the Company's earnings, and financial position.

*Exchange rate risk*

The Company is exposed to exchange rate risk in the form of transaction exposure for EUR, USD, CNY, and KRW. Exchange rate risk exposure is attributable to commercial flows as sales often take place in EUR and costs are mainly in SEK. Impact Coatings has assessed that flows in foreign currency should not be currency hedged as the benefits of lower financial costs and increased flexibility outweigh the risks of not hedging. In the event of a 10 percent exchange rate fluctuation against the SEK, the theoretical impact on earnings for the period January 2025 to September 2025, would be approximately SEK 1.4 million for EUR. Future exchange rate fluctuations may have an adverse impact on the Company's earnings and financial position.

*Deficit related to tax*

As of December 31, 2024, Impact Coatings has accumulated a tax deficit calculated at approximately SEK 266 million. Tax deficits and the utilization of such deficits are subject to extensive limitation rules. The Company's ability to use the accumulated deficits in the future, in whole or in part, is determined, *inter alia*, in certain cases by future ownership changes and may also be affected by amendments in applicable legislation. The Company's tax expense increases if the loss carryforwards cannot be used to reduce the tax on future profits, which may have a significant adverse impact on the Company's operations, earnings and financial position.

***Risks related to the rights issue and the Company's shares***

*Shareholders with significant influence*

Accendo Capital is the Company's largest owner with a holding of 34.37 percent of the total number of shares and votes in the Company as of September 30, 2025. Given its substantial ownership, Accendo Capital may exercise significant influence over Impact Coatings through its shareholding. This includes the ability to influence decisions made at general meetings, such as the election of Board members, dividend distributions, capital increases, and amendments to the articles of association.

Accendo Capital's interests may diverge from those of the Company and other shareholders. Its influence could be exercised in ways that negatively affect the share price, the Company's operations, earnings, and financial position.

*Foreign shareholders*

Impact Coatings' shares are traded and dividends paid in SEK, which may negatively affect foreign shareholders if the SEK weakens against their local currency. As of September 30, 2025, approximately 48 percent of the shares were held by shareholders outside Sweden, including two percent in the Nordics, 40 percent in other European countries, zero percent in the US, and six percent in other regions. In certain jurisdictions, including the US, there may also be restrictions in securities legislation under which shareholders domiciled in such jurisdictions may not be able to participate in new share issues and other offerings to the public of transferable securities. In the Rights Issue, and likewise, if Impact Coatings issues new shares with preferential rights for the Company's shareholders in the future, shareholders in such countries may accordingly be subject to restrictions meaning, for example, that they are unable to exercise their preferential right or that their participation is otherwise obstructed or limited. This may represent a significant risk for shareholders in the US or in other jurisdictions where such restrictions apply.

*Issues of shares may entail dilution for existing shareholders and have an adverse impact on the share's value*

If the existing shareholders of Impact Coatings choose not to exercise or sell their subscription rights in the Rights Issue, in accordance with the procedure described in the Disclosure Document, the subscription rights will expire without notice, and the holders will lose the expected financial value of the subscription rights. Such shareholders' proportional holdings and voting rights in Impact Coatings will diminish accordingly. Shareholders who choose not to participate in the Rights Issue will have their holding diluted by approximately 40.0 percent, and they will not be compensated for the reduction in earnings per share or equity share. Their relative share of Impact Coating's equity will also diminish. If a shareholder chooses to sell its subscription rights there is a risk that the remuneration that the shareholder receives for the subscription rights in the market may not correspond to the financial dilution of the shareholder's holdings in Impact Coating's after the Rights Issue is completed. Impact Coatings may in the future need to secure further capital to strengthen its financing of the business, for example in connection with the implementation of planned investments, expansion or product development. Future issues of shares may have a negative impact on the price of Impact Coating's shares and could result in a dilution of the financial and voting rights of existing shareholders, if a share issue is conducted without preferential rights for existing shareholders or if existing shareholders for some reason are unable, not allowed or unwilling to exercise any preferential rights that they have.

*Dividends in the future*

Impact Coatings has not paid dividends to date and remains in a development phase. Future dividends depend on factors such as earnings, financial position, liquidity, and investment needs. As any future surplus is expected to be reinvested, dividends will rely on positive share price performance. There is currently no forecast for when dividends may be paid.

*The share price can be volatile and the price development is dependent on several factors*

An investment in shares can increase or decrease in value. The share price can be volatile and the development of the share price is dependent on several factors, some of which are company-specific and some of which are attributable to the stock market in general. The share price can, for example, be affected by supply and demand, variations in actual or expected results, and changes in general economic or regulatory conditions. Broader geopolitical events such as Russia's invasion of Ukraine or the conflict in the Middle East have also contributed to global uncertainty, leading to disruptions in supply chains, including component shortages in the automotive industry. These events may also affect competitors' activities and market positions. Consequently, the share price may fluctuate significantly over time, posing a risk that investors may not recover the capital invested in the Company.